

OVERVIEW AND SCRUTINY COMMITTEE

SEPTEMBER 2015

REVIEW OF SOCIAL AND COMMUNITY INFRASTRUCTURE - DRAFT SCOPE

VERSION HISTORY:

- Version 1 – 25th August 2015 (MH)
- Version 2 – 3rd September 2105 (MH)

1	SUBJECT	
2	COMMITTEE	Overview & Scrutiny Committee
3	REVIEW GROUP	<p>Councillors:</p> <p>Cllr Jeff Anderson (L) Cllr Ameet Jogia [C] Cllr Michael Borio (L) Cllr Marilyn Ashton [C] Cllr Barry Macleod-Cullinane [C] Cllr Kairul Kareema Marikar (L)</p> <p>Co-optees:</p> <ul style="list-style-type: none"> • Tbc
4	AIMS/ OBJECTIVES/ OUTCOMES	<ul style="list-style-type: none"> • To examine the factors that contribute to a new residential development becoming a community from examples across the country. • To examine the factors that help an existing community accept and integrate with new residents and vice versa from examples across the country • To explore in particular the contribution that can be made by the Council and community and voluntary sector organisations to develop less tangible community benefits such as cohesion, self help, volunteering, neighbourliness and mutual support. • To recommend initiatives that could facilitate community development in the Heart of Harrow.
5	MEASURES OF SUCCESS OF REVIEW	<ul style="list-style-type: none"> • Production of a menu of community infrastructure projects and initiatives, and their impact that have been introduced across the country that contributed to the success of major new residential development in terms of community cohesion both amongst new residents and between new and existing communities. • Recommendation of a specific package of measures for consideration in relation to the development of the Heart of

		<p>Harrow that can lead to:</p> <ul style="list-style-type: none"> ➤ Successful integration of new and existing communities; ➤ The diversity of people’s different backgrounds and circumstances being appreciated and positively valued; ➤ Those from different backgrounds having similar life opportunities; and ➤ Strong and positive relationships being developed between people in the area.
6	SCOPE	This review will consider the general “soft” infrastructure provision that helps community formation from new and expanded residential development and then identify specific provision that would be appropriate to the Heart of Harrow.
7	SERVICE PRIORITIES (Corporate/Dept)	<p>This review relates in particular to the Corporate Priorities 2015/16 of:</p> <ul style="list-style-type: none"> • Making a difference for communities
8	REVIEW SPONSOR	Paul Nicholls
9	ACCOUNTABLE MANAGER	Rachel Gapp, Head of Policy
10	SUPPORT OFFICER	Mike Howes, Senior Policy Officer
11	ADMINISTRATIVE SUPPORT	Business Support Service/Policy Team
12	EXTERNAL INPUT	<p>The input of the following may be useful for the review:</p> <p>Stakeholders:</p> <ul style="list-style-type: none"> • Relevant corporate/divisional director(s)/service managers • Relevant portfolio holder(s) • Residents <p>Partner agencies:</p> <p>Experts/advisers:</p> <ul style="list-style-type: none"> • Representative interest groups • Park users forum
13	METHODOLOGY	<p>This review will involve four phases:</p> <ol style="list-style-type: none"> 1. Desktop research – including gathering evidence from local and national studies around community cohesion and how to promote it, and recent experience in Harrow. This will inform the structure and lines of questioning for the next phase of the review. 2. Visits to examples of community development initiatives 3. Challenge sessions – to take evidence from experts, key managers, relevant portfolio holders, community groups, residents. 4. Writing up of final report and recommendations - for the

		approval of the Overview and Scrutiny Committee on 19 th January 2016, for onward transmission to Cabinet on 18 th February 2016.
14	EQUALITY IMPLICATIONS	<p>The review will consider during the course of its work, how equality implications have been taken into account in current policy and practice and consider the possible implications of any changes it recommends.</p> <p>In carrying out the review, the review group will also need to consider its own practices and how it can facilitate all relevant stakeholders in the borough to have their voices heard.</p>
15	ASSUMPTIONS/ CONSTRAINTS	The success of the review will depend upon the ability and willingness of officers, partners and stakeholders to participate and contribute fully in this work.
16	TIMESCALE	Timescales for the review to be decided.
17	RESOURCE COMMITMENTS	To be met from existing Policy Team budget. No significant additional expenditure is anticipated.
18	REPORT AUTHOR	Mike Howes, as advised by the Review Group.
19	REPORTING ARRANGEMENTS	<p>Outline of formal reporting process:</p> <ul style="list-style-type: none"> • The relevant Divisional Director and portfolio holder will be invited to the review group meetings as appropriate. They will be consulted in the drafting of the final report and recommendations. • Report to Overview and Scrutiny Committee, 19th January 2016. • Report to Cabinet, 18th February 2016
20	FOLLOW UP ARRANGEMENTS (proposals)	Implementation of recommendations to be monitored by exception on a 6-monthly basis by the Performance and Finance Scrutiny Sub-Committee.